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HACLA’S GOALS

HACLA has grown to become one of the nation’s largest and leading public housing authorities, providing the largest supply of quality affordable housing to residents of the City of Los Angeles. Our goals include:

- Increasing the number of affordable housing units in Los Angeles
- Preserving affordability
- Revitalizing communities
- Strengthening partnerships
- Addressing homelessness
- Improving the housing stock
- Impacting economic and social outcomes for affordable housing residents

BY THE NUMBERS

HACLA’s Portfolio:

- Number of public housing units: 6,971
- Number of asset management units: 2,434
- Number of LA LOMOD units: 56,897
- Number of affordable housing units operated by HACLA: 82,000

HACLA Properties Compared to City of Los Angeles:

<table>
<thead>
<tr>
<th>HACLA</th>
<th>CITY OF LOS ANGELES</th>
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<tr>
<td>57%</td>
<td>6.2%</td>
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<td>$17,316</td>
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<td>74%</td>
<td>22%</td>
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<td>$336</td>
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A MESSAGE FROM THE MAYOR

The Honorable Eric Garcetti, Mayor, City of Los Angeles

“Innovation, transformation, engagement, accountability and transparency are a must for all city departments. HACLA implements this vision as they work to better serve its residents.”

Innovation in Housing

Dear Angelenos,

Affordable housing is the foundation of a livable city. It keeps families stable, communities vibrant, and our economy strong. But it is no secret that Los Angeles is an expensive rental market—a reality that puts a heavy burden on people who need the irreplaceable comfort of home at a price they can afford.

The Housing Authority of the City of Los Angeles (HACLA) works tirelessly to develop affordable housing for Angelenos who need to make rent without breaking the bank. More than 150,000 people get rental subsidies each month—including 17,000 who have vouchers specifically dedicated to housing homeless Angelenos.

HACLA expands traditional housing models with innovation and creativity. In 2016, the agency unveiled an initiative to convert blighted properties into safe, permanent supportive housing for homeless veterans—adding a new dimension to our strategy to end homelessness in Los Angeles. With dedicated rental assistance in hand, developers will repurpose buildings in need of minimal rehabilitation—like motels and hospitals—with the goal of moving in homeless veterans in 2017.

As we move forward to find affordable housing for more Angelenos and solve homelessness once and for all, our City will continue to be defined by our ideas and vision for tomorrow—not the challenges of today.

HACLA is on the front lines of that movement, and I want to thank the Board of Commissioners and CEO Douglas Guthrie for their incredible commitment to building a better Los Angeles by serving our neighbors with the greatest need.

Eric Garcetti
Mayor, City of Los Angeles
A MESSAGE FROM THE CHAIR

As the Chair of the Board of Commissioners for the Housing Authority of the City of Los Angeles, I am very proud of our accomplishments over the past year. It has been a year of progress on many fronts; the result of hard work and innovative thinking on behalf of our resident leaders, staff and executive team.

Our commitment to preserve the affordable housing stock that the Housing Authority currently owns and manages took a big step forward this past year. Informed by recent Physical and Capital Needs Assessments and the mission of this Authority, HACLA’s Board of Commissioners initiated a Vision Plan process to develop solutions, priorities and policies to guide investment in Public Housing and expansion of affordable housing opportunities over the next two decades. This Vision Plan process is essential to the future of our Housing Authority and I look forward to participating along with my fellow Commissioners, our residents and their advocates in developing the Plan.

Meanwhile, our Section 8 and property management activities continue to produce outstanding results. For the second time in five years the Housing Authority scored 100% on the Section Eight Management Assessment Program (SEMAP) scale and will once again be named a High Performer. The Public Housing program is on track to receive high performer designation for the fourth consecutive year. Public Housing department also produced great results by reducing water usage by an additional 15% this year on top of the 27% reduction achieved in 2015. Our Performance-Based Contract Administration contract with HUD was extended allowing HACLA’s subsidiary LOMOD to continue to provide excellent services to owners, management agents, and residents to ensure that over 47,500 units of affordable housing in ten Southern California counties are meeting all HUD regulations.

Maintaining what we currently have does not begin to help solve the affordability challenge that thousands of families still face today in Los Angeles. This year, with strong support from the Mayor’s office, we continued to expand Section 8 HUD-Veterans Affairs Supportive Housing (HUD-VASH) vouchers to serve more than 4,000 households through this program. We are also seeing new units come online with our development partners at the New Dana Strand in Wilmington, Mosaic Gardens in Sylmar and Westlake, LA Family Housing in North Hollywood, and Sylmar Court Apartments in Sylmar.

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In 2016, HACLA has:

- Secured $18 Million Cap-and-Trade Funding for Jordan Downs Project
- Expanded Section 8 HUD-Veterans Affairs Supportive Housing (HUD-VASH) vouchers to serve more than 4,000 households
- Reduced water usage by an additional 15% on top of the 27% reduction in 2015 resulting in the agency receiving The Los Angeles Better Building Challenge Innovation award for Portfolio Project of the Year
- Approved the expansion of the Opportunity Project and Summer Youth Employment Program; and Family Self-Sufficiency (FSS) Program. We also expanded our Community Safety Partnership (CSP) program to include three additional public housing communities. An NBC Dateline story earlier this year highlighted the success of this program. With restricted and ever-changing funding sources focused on our housing assets, we need to focus on partnerships to continue to provide our residents and all those seeking affordable housing in Los Angeles, every possible opportunity.

On behalf of the Board of Commissioners, I am looking forward to the coming year. Success will require energy, commitment and new ideas from all of our stakeholders - residents, advocates, staff and leadership - to increase affordable housing in our City and make opportunities available to more of our fellow residents. We look forward to working with you!

Ben Besley
Chair, Board of Directors, HACLA

The redevelopment of Jordan Downs received Federal approval earlier this year and site preparation for construction is underway. The new vision of Jordan Downs doubles the number of current units to at least 1,410 new affordable and market-rate homes providing more opportunities for housing as well as a community center along with green spaces.

Some of our most innovative work this year has been in the area of partnerships, and I believe that a large part of our success in the future will depend on partnerships such as these. The Housing Authority has partnered with HUD, the Mayor’s office, the Los Angeles Police Department, Boys & Girls Clubs and AT&T, to name a few. The results of these partnerships include the implementation and continuation of innovative programs such as ConnectHome broadband access; Science, Technology, Engineering and Mathematics (STEM) workshops; the College Track program at Jordan Downs; the Summer Opportunity Project and Summer Youth Employment Program; and Family Self-Sufficiency (FSS) Program. We also expanded our Community Safety Partnership (CSP) program to include three additional public housing communities. An NBC Dateline story earlier this year highlighted the success of this program. With restricted and ever-changing funding sources focused on our housing assets, we need to focus on partnerships to continue to provide our residents and all those seeking affordable housing in Los Angeles, every possible opportunity.

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Ben Besley
Chair, Board of Directors, HACLA
HACLA EXECUTIVE STAFF

Top row (left to right): Luis Yataco, IT Officer; Annie Kim, Director, Communications and Program Development; Tina Booth, Director, Asset Management; Howard Baum, Director, Legal and General Services; Caroline Chung, Director, Human Resources; Carlos VanNatter, Director, Section 8 Housing; Jenny Scanlin, Director of Development Services; Eric Brown, Director, Intergovernmental Affairs; Doug Guthrie, Chief Executive Officer; Marlene Garza, Chief Financial Officer; Ken Simmons, Chief Operating Officer; John King, Community Relations Officer; Martin Peery, Director, Housing Services.

BOARD OF COMMISSIONERS

Top row (left to right): Chairperson Ben Besley (appointed July 1, 2014); Vice Chairperson Dr. Erica L. Jacquez DPPD (appointed November 19, 2015); Kimberly Freeman (appointed June 22, 2011).
Bottom row (left to right): Lucelia Hooper (appointed July 17, 2008); Paul C. Hudson (appointed May 5, 2013); Daria Nuñez (appointed January 15, 2014).

PUBLIC HOUSING

Percentage of public housing units have at least one child in the household: 57%

STUDENTS

Percentage of children ages 0-7, a critical developmental period for building early literacy skills: 34%

Percentage of English language learners enrolled in Los Angeles Unified School District: 58%

Percentage of students who are chronically absent: 20%
A MESSAGE FROM THE CEO

Douglas Guthrie, President & CEO, HACLA

“HACLA not only continues to excel in a challenging environment but we are finding ways to implement innovative solutions to tackle the challenge of improving our communities.”

This report will provide you with a snapshot of some of the work of the nation’s second largest public housing authority. The 800 employees at HACLA are dedicated to the mission of this agency to provide affordable housing. Under the leadership of Mayor Eric Garcetti and the agency’s Board of Commissioners, HACLA not only continues to excel in a challenging environment but we are finding ways to implement innovative solutions to tackle the challenges of improving our communities. Reducing homelessness, improving education resources, increasing the stock of affordable housing, enhancing safety, redeveloping aging housing stock—these are just a few of the accomplishments from the last two years.

On August 12, 2016, the Jordan Downs community came together for the celebratory demolition of this historic public housing community after nearly a decade into the planning process. Along with the progress of Jordan Downs, HACLA broke ground on the development of 176 new units in Wilmington, and we initiated a large-scale renovation of 100 units of public housing at the Rose Hills public housing community. These are challenging times for the affordable housing industry, but HACLA continues to pave the way in the City to ensure that we are preserving and producing affordable units.

Housing the homeless remains a key focus for HACLA. Nearly 17,000 vouchers are committed to this population; 6,437 for non-chronically homeless, 5,947 for chronically homeless, and 4,409 vouchers for veterans. Multiple enhancements including landlord outreach, incentive payments to landlords, increase in voucher payment standards, nuisance motel conversions into housing units will aid in the city’s effort to end homelessness. HACLA will continue to ensure that we are providing all necessary support toward this effort.

In the last several years, HACLA has also worked to bring opportunities to our youngest residents. Thousands of children live in our communities. For the kids living here, what they see may become what they know; what they know may become what they will believe in; what they believe in shapes who they become. To help transform minds, lives and communities, children living in public housing need opportunities to grow and see a future beyond public housing communities. Youth are provided opportunities through HACLA’s non-profit Kids Progress, Inc. (KPI). Scholarships, internships, early literacy projects, out-of-school learning are a few of the focus areas for KPI.

HACLA’s work demonstrates that a public housing agency can be a leader in many aspects, not just as a provider of affordable housing. Utilizing its assets to improve the neighborhood through safety and education initiatives, this whole community approach allows HACLA an opportunity to address specific challenges. We thank our supporters, partners and our residents for working with us!

Douglas Guthrie
President & CEO

Through HACLA’s digital inclusion initiative, over 2,200 households now have internet connection. We will continue this effort where feasible to ensure that our residents and children have the tools they need to be competitive.
LT. OSCAR GARCIA

“There were times it was hard. However, to know that so many people have faith in me and support me, I couldn’t quit. I couldn’t let those people down.”

HACLA wishes to thank all of our business partners who have donated resources and provided employment and other economic opportunities to our Section 3 Residents to make this program so successful.

Oscar’s Story

Oscar Garcia, 26, is eloquent, calm, composed and has a clear vision of where he wants to go and how he will get there. Oscar grew up in the Ramona Gardens public housing development and spent his summers working as a HACLA intern. He says his father always told him that he needs to broaden his horizons, develop his mind and learn from his experiences and the experiences of those around him.

With his father’s words as a guiding light, Oscar spent his young-adult life setting and achieving several goals. After high school, Oscar enrolled in the California State University Chico, where he received a bachelor’s degree in International Relations with a Criminal Justice minor. Wanting to fulfill his dream of joining the California Highway Patrol (CHP), Oscar applied for California Highway Patrol Academy in 2013. He was not granted admission; however, that did not stop him. He was determined to make himself a more competitive applicant. Oscar enrolled in the Army Reserve Officers’ Training Corps (ROTC) program while simultaneously pursuing a master’s degree in International Studies. Oscar’s summer internship with HACLA provided financial assistance to help him continue his long-time childhood dream.

Having completed both his bachelor’s and master’s degrees, graduated from Army ROTC and traveled around the world, Oscar started the California Highway Patrol Academy this fall - a rigorous and highly competitive 28 week program in Sacramento. He is eagerly waiting for graduation day so he can join the ranks of CHP Officers.

His journey won’t end there. Oscar has many goals and dreams. He wants to earn a Ph.D. in Organizational Leadership, rise in the ranks at the CHP and buy a house, to name a few. Whatever may come, Oscar intends to heed his father’s advice to be humble and prioritize family, friends and his community.

Oscar attributes his passion, determination and maturity to the people in his life. “My parents have raised me with a certain set of values and ethics that have guided me throughout my life. They want me to succeed! My siblings, my friends and my community look up to me. I want to make them all proud.”

There are hundreds of public housing residents whose dreams are similar to Oscar’s. Through initiatives like Section 3, HACLA is supporting public housing residents to achieve those dreams.

Jacqueline’s Story

For Jacqueline Jones, it all started with a Job Awareness Training Program organized by HACLA*. Her participation led to various other training opportunities in the construction field, and ultimately, a permanent job as an Environmental Technician with Anderson Environmental. Anderson Environmental, an environmental consulting firm, is leveraging Jacqueline’s skills and training in connection with the redevelopment of the Jordan Downs housing community. Jacqueline’s main responsibility is monitoring the area around the construction site for dust control. She says she enjoys her job and is thrilled to work with a group of people who are committed to her professional growth, and who train, teach and guide her daily. Now, many months after she was first hired by Anderson, she reminiscences about the time she learned about employment opportunities that would be created by redeveloping Jordan Downs and told her friend, “I am going to get one of those jobs. It will be the start of something good.”

Jacqueline is proud to be a role model for her two daughters, ages 13 and 15. She says she teaches them to be fearless, try new things, explore the possibilities around them and always do their best. As she puts it, “Don’t get in your way. Step aside and try!”

Jacqueline has been a resident of Jordan Downs for 15 years and has always been amazed at the support system that exists in the community and the services HACLA provides for residents. She is confident that the redevelopment will make the community even stronger.

*The Job Awareness Training Program is a part of HACLA’s Section 3 efforts and Human Capital Plan in connection with the Jordan Downs redevelopment.

SUPPORTING THE ROAD TO SELF-SUFFICIENCY, SECTION 3 RESIDENT HIRE INITIATIVE

HACLA works with interested public housing and community residents to help them develop and improve skills needed to obtain employment and realize their career goals. Referred to as “Section 3 Residents”, these individuals are entered into HACLA’s Section 3 Registry of qualified and employment-ready residents interested in training and employment opportunities.

Residents from the Section 3 Registry are referred to contractors and vendors who seek to do business with HACLA. These businesses are encouraged and incentivized to provide employment, training and other meaningful opportunities to Section 3 Residents. HACLA’s Section 3 Administration is responsible for securing these commitments from businesses and HACLA’s Worksource Center is responsible for linking Section 3 Residents to such opportunities.

JACQUELINE JONES

HACLA Job Awareness Training Program Participant

“I never even imagined that I can do this work. I thought it is for people with an advanced education.”

Jacqueline has been a resident of Jordan Downs for 15 years and has always been amazed at the support system that exists in the community and the services HACLA provides for residents. She is confident that the redevelopment will make the community even stronger.
MAURICE
HUD-VASH Participant

“I was so happy to get a house. I was happy to get off the street... I cried some nights knowing about all the resources available to me that I was not aware of.”

Maurice’s Story
Maurice was born in California in 1943. He says his father was very abusive. Despite a challenging childhood, Maurice still had dreams of attending USC on an athletic scholarship but ultimately he explains that he wasn’t able to pass the entrance exam.

Maurice was drafted by the Army at the age of 19 and instead joined the U.S. Navy Reserves, in the communications unit. Despite the ups and downs of his time in the Navy, Maurice was thankful that it provided him with the opportunity to travel outside of California, and outside of the country. When he left the Navy he had nothing to come back to. There was no transition process. He was unable to find a job, and he didn’t know where to find resources.

During his time spent in the Navy he was exposed to opiates. And once out of the service he quickly turned to drugs. He says he did anything that would “get my mind off the problems.” He suffers from Post-Traumatic Stress Disorder (PTSD) and issues that stem from his childhood and experiences in the Navy. He says before his mother passed away she warned him that “one day you’re going to wake up and life is going to pass you by.”

He became homeless at the age of 35 until age 58 when he started to volunteer for the Veterans Affairs hospital. He continued volunteering for five years and worked four years as a Compensated Work Therapist (CWT). He built a reputation of being a hard worker.

In 2008 Maurice obtained housing through HUD Veterans Affairs Supportive Housing (HUD-VASH). He started going to Rehabilitation Programs for drugs and anger management. He now works to manage his finances and provide child support for his 14 year old son, Maurice Jr. “Because of him I’m now a changed man.”

He loves his apartment and is grateful for being off the streets. He says “I was so happy to get a house. I was happy to get off the street.” With housing assistance and supportive services, Maurice is now able to lead a stable life. “I cried some nights knowing about all the resources available to me that I was not aware of.”

Housing Choice Voucher Program
The Section 8 program is financed by the U.S. Department of Housing and Urban Development (HUD) to provide rent subsidies in the form of housing assistance payments (HAP) to private Landlords on behalf of extremely low and very low-income individuals/families, senior citizens, and persons with disabilities.

For CY2015, HACLA paid more than $465 Million to private Landlords on behalf of more than 45,000 participating families. The family then pays the difference between the actual rent charged by the Landlord and the amount subsidized by the program.

The role of the more than 14,000 private Landlords in the S8 program is to provide decent, safe, and sanitary housing to tenants at reasonable rents. The unit must pass the program’s housing quality standards and be maintained to those standards as long as the Owner receives housing assistance payments.

Homeless Initiatives
HACLA has committed permanent supportive housing (PSH) assistance to more than 16,800 households of formerly homeless and chronically homeless individuals and families through the following rental assistance subsidy programs:

• Homeless Program
• Tenant Based Supportive Housing Program
• Permanent Supportive Housing PBV Program
• Homeless Veterans Initiative
• HUD-VASH Program
• Shelter Plus Care - Continuum of Care
• Moderate Rehabilitation SRO Program

The housing assistance programs help high-service-need homeless and chronically homeless individuals and families by providing rental subsidies and supportive services through the collaborative effort of the Housing Authority and partnering agencies. The HACLA currently works with over 30 non-profit and public agency partners located throughout the City of Los Angeles. The intensive supportive services enable chronically homeless individuals and families to stabilize their living conditions and remain successfully housed for the length of time that they are on the program.

High Performer
This is the eighth consecutive year that HACLA’s Section 8 Program has been a High Performer under the Section Eight Management Assessment Program (SEMAP), HUD’s scorecard for Housing Authorities. HUD annually assigns each Housing Authority an overall performance rating. High performer rating is achieved when a Housing Authority receives a SEMAP score of at least 90 percent. SEMAP consists of indicators used by HUD to measure the performance of Housing Authorities. The indicators show whether the Housing Authority has helped eligible families to afford decent, safe, and sanitary rental units at a reasonable cost as intended by Federal housing legislation.

Section 8 SEMAP High Performer Years:
JORDAN DOWNS REDEVELOPMENT

Phase I Summary
RESIDENTIAL UNITS:
250 Total Units
- Phase IA: 115 Units
- Phase IB: 135 Units

RETAIL:
Approx. 120,000 Total Square Feet

NEW ROADS:
- Century BL: Approx. 2,600 LF
- Side Streets: Approx. 2,200 LF

RECREATION CENTER:
Approx. 50,000 SF

PARKS/OPEN SPACE:
1.7 ACRES

2015 Key Accomplishments
• Completed annexation
• Applied for Specific Plan amendment
• Secured $6.5 mil Cap & Trade grant
• Secured $1.8 mil CDBG
• Applied for $1 mil Prop K Grant
• Initiated environmental remediation
• Convened dedicated Citywide Working Group
• College Track begins operations in Watts
• Received HUD finding of obsolescence
• Held in excess of 25 meetings with residents & advocates to discuss issues and gather input

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2016 Work Program Milestones

REMEDIATION ACTIVITIES
1st Quarter: Excavate & Remediation
2nd Quarter: Bedfall and Continue Excavation & Remediation
3rd Quarter: DTSC Review
4th Quarter: Complete Backfill, Rough Grading; Secure Certificate of Completion

ENTITLEMENTS AND SUBDIVISION
1st Quarter: Initiate DD drawings, finalize NEPA & Secure FONSI; Community Design Input
2nd Quarter: Secure approval for Specific Plan Amendments; Complete 30 & 60% Construction Drawings
3rd Quarter: Complete 100% Construction Drawings
4th Quarter: Record Tract Map, Issue Building Permits and Receive Construction Notice to Proceed

CENTURY BOULEVARD CONSTRUCTION
1st Quarter: Roadway Design
2nd Quarter: Continue Design and Secure City Departments sign offs
3rd Quarter: Complete Design Package; Advertisement Bid Package
4th Quarter: Award Bid and Issue Notice to Proceed

PUBLIC HOUSING RESIDENTS
Of the 21,712 public housing residents:

Children: 42%
Aged 18 to 60: 49%
Aged 61 and over: 9%
Phase IV Summary
RESIDENTIAL UNITS: Currently undevelopment for 176 multi-family units
LARGE FAMILY UNITS: 24 One Bedroom, 42 Two Bedrooms, 110 Three Bedrooms
MULTI-MODAL: 193 bicycle spaces, 300 parking spaces
PUBLIC SPACE: 25,000 square feet open space and social services

DEVELOPER TEAM
• Mercy Housing
• Abode Communities

GROUNDBREAKING: September 14, 2016

Key Accomplishments
2013/2014:
• Community Engagement
2014/2015:
• Submitted and Secured Entitlements
2015:
• Updated NEPA
• Secured Project-Based Voucher Award

Phase I, II, and III Accomplishments
PHASE I:
• Removed 384 public housing
• Built 120 units (48 PH)
• Completed in 2006

PHASE II:
• Built 116 units (46 PH)
• Life Long Learning Center
• Completed July 2008

PHASE III:
• Built 100 Senior Units
• Completed October 2011

2015 Key Accomplishments
COMMUNITY INPUT:
• Conducted 14 community, stakeholder and tenant meetings
• Door-to-door engagement
• Developed & used resident survey tool

STUDIES:
• Conducted detailed studies of site constraints and entitlements
• Finalized Revitalization Plan

DEVELOPMENT PARTNER:
• Executed MOU with Related in April 2015
• Substantial rehab approved as revitalization plan in October 2015
• Executed ERN with Related in December 2015

Phase I History
PROCUREMENT:
In 2014, procured Related California to redevelop the property

PHYSICAL NEEDS ASSESSMENT (PNA):
Physical Needs Assessment in 2013 identified significant termite damage

PARKS/OPEN SPACE:
Developed in Northeast Los Angeles surrounded by park space and low-density housing

ORIGINAL CONSTRUCTION:
100 Units constructed in 1942

Phase I History
PROCUREMENT:
In 2014, procured Related California to redevelop the property

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Physical Needs Assessment in 2013 identified significant termite damage

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ORIGINAL CONSTRUCTION:
100 Units constructed in 1942

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PARKS/OPEN SPACE:
Developed in Northeast Los Angeles surrounded by park space and low-density housing

ORIGINAL CONSTRUCTION:
100 Units constructed in 1942
IMPROVING CHILDREN’S LIVES

Thousands of children have come to live in public housing; some have continued to live in public housing as adults and are raising another generation and sometimes two generations in the place they called home as children. What children living in public housing currently need are opportunities to grow and see a future beyond public housing communities. Created by the Housing Authority of the City of Los Angeles, Kids Progress Inc. (KPI) operates in partnership with community-based organizations, government agencies and elected officials, and business. Through collaboration, KPI provides programs and services that enhance the quality of life and ensure long-term economic and academic success for the children. KPI serves the children who live one of fourteen HACLA housing communities spread throughout the city of Los Angeles.

Housing + Education
A housing agency is in a unique position to not only provide affordable housing but the direct link to thousands of households to create opportunities for implementing programs that could impact outcomes especially in the area of education. HACLA’s Kids Progress, Inc. serves as a nexus to education access and opportunities that are critical to the academic achievement, economic development and life skills attainment of low-income youth.

Bridging the digital divide
Our children are experiencing an increase in the reliance of internet access for school work, obtaining information, developing career skills, and other aspects that help with professional and personal growth. Additionally, an individual with a computer and internet access at home is able to find a job faster than someone without these devices. More than ever, connectivity is critical to the success of our children.

To date, HACLA has provided internet access to over 2,200 low-income households, majority are households with school-age children. Selected as one of twenty-eight communities across the country by the White House and U.S. Housing and Urban Development, HACLA was able to leverage the ConnectHome initiative and the partners in the network to bring additional resources to the City. Both public and private partnerships have helped to increase internet access to residents.

Out-of-School learning
Out of school learning ensures that our children attain academic success as well as provides them with a safe haven to participate in recreational and educational activities. Kids Progress, Inc. expanded its efforts to multiple public housing communities through its partnership service providers such as the Boys and Girls Club. Thousands of youth ages three to 18 across the City are taking advantage of place-based programs; these include Head Start, early literacy, STEM, music, mental health and college bound programs.

KPI has developed a network of partners with various public agencies, nonprofit organizations, and the private sector to implement quality services that are well integrated into a holistic community approach to help address social issues connected to broader systemic challenges.

KIDS PROGRESS, INC.
Transforming the lives of youth in HACLA’s Communities

The mission of Kids Progress, Inc. is to empower children living in HACLA’s communities in the city of Los Angeles to build a viable, stable future and become self-sufficient, independent adults by offering social, health, educational and cultural opportunities through partnerships and collaborations.
# Financial Information for 2015

## Revenue by Sources

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<th>Source</th>
<th>Amount</th>
<th>Percentage</th>
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<td>Grant Revenue from HUD</td>
<td>1,076,915,602*</td>
<td>95%</td>
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<tr>
<td>Dwelling rental</td>
<td>42,761,814</td>
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<tr>
<td>Grant revenue - other federal, state and local sources</td>
<td>5,994,112</td>
<td>1%</td>
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<tr>
<td>Other</td>
<td>9,344,891</td>
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<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>1,135,016,419</strong></td>
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## Expenses by Program

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<th>Program</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 8</td>
<td>558,935,965</td>
<td>49%</td>
</tr>
<tr>
<td>Public Housing &amp; Resident Services</td>
<td>79,220,401</td>
<td>7%</td>
</tr>
<tr>
<td>LOMOD</td>
<td>458,101,613</td>
<td>40%</td>
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<tr>
<td>Multi-Family</td>
<td>30,707,969</td>
<td>3%</td>
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<tr>
<td>Other</td>
<td>13,526,087</td>
<td>1%</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>1,140,492,035</strong></td>
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</tbody>
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## Supporting Dreams

Bonny Alvarenga grew up in the Rose Hills Court Housing Development with her family. This was the life she knew and grew to embrace. Bonny graduated from high school in 2015 and is currently majoring in biology at University of California Berkeley in hopes of becoming a medical doctor. No matter where she is, Bonny expresses that she bears in the mind the impact that public housing offers more than an opportunity to have a home.

“Like many people who live in subsidized housing, my parents were immigrants who came to the United States seeking the American dream. They passed those dreams onto me.

Whenever subsidized housing developments are ever mentioned, it is usually always associated with something negative. People never mention why these housing developments exist or some of the positive things that they do. The Housing Authority of Los Angeles gives people like me the opportunity of a better life. During my high school career, I played various sports year round. This taught me discipline and the value of hard work, two things that are crucial to success in college. Some of my classmates in high school had to work year round to help their parents and to afford other necessities, but I was privileged enough that my parents could afford for me to not work because of affordable housing. Ironically enough, it was the housing authority who actually gave me my first job, a job that would ultimately help me pay for the expenses of my summer bridge program.

I was the first in my family to go to a university away from home and I left fully confident that my family would be okay. Rose Hills has given me the opportunity to pursue many of my aspirations.

Whenever I hear anything negative about where I come from and the expectations people assume for me, I am not bothered by it because I know I will continue being a testimony of the good that can come from affordable housing. Going to a university or a college is our best chance of breaking the cycle of poverty and at upward economic mobility.”